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Mission New Mexico Highlands University is a public comprehensive university serving our local and global communities. Our mission is to provide opportunities for undergraduate and graduate students to attain an exceptional education by fostering creativity, critical thinking and research in the liberal arts, sciences, and professions within a diverse community.

Vision Our vision is to be a premier comprehensive university transforming lives and communities now and for generations to come.

Department/Program: Visual and Performing Art

Strategic Goals for 2020 Planning for FY19-FY21	Unit Goals	Unit Actions/Strategies	Measurable Outcome(s)	Person(s) Responsible	Indicators and Time Frame for Assessment	Date(s) for Review
1. Highlands University will achieve academic excellence, academic integration and student success.	<ol> <li>Continue to improve shared core fundamentals.</li> <li>Expand Interdisciplinary programs in art ,music technology, and musical theater.</li> <li>Develop advanced upper division courses.</li> <li>Continue and improve capstone courses</li> <li>Enhance employability and advance education opportunities.</li> </ol>	1. Enroll students in lower division courses. 2. Enlist students for these majors when appropriate 3. Connect lifetime activities to course activities. 4. Conduct Outcomes assessment and exit interviews. 5. Embed career planning into art and music studio and music technology offerings.	1. Enrollment 2. Report of major/minors in interdisciplinary fields 3. Outcomes assessment / exit interview materials which includes a student survey and rating forms for evaluation in art studio 4. Student acceptance to advanced graduate institution 5. Student entering the work force	Faculty and administration	Yearly	Fall
Action Status w/Description (Achieved, Ongoing, Stop)	Completion Date(s)	Recommendation(s) Challenge(s)		hallenge(s)	Budget Consideration (Yes / No)	
-	1,3,5 Achieved/ 2,4 Ongoing	- Ongoing		- Equipment bu	dget for technology	YEs

**Commented [SKM1]:** What metric will be used to measure "outcomes assessment/ exit interview materials"?

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Strategic Goals for 2020 Planning for FY18-FY21	Unit Goals	Unit Actions/Strategies	Measurable Outcome(s)	Person(s) Responsible	Indicators and Time Frame for Assessment	Date(s) for Review
2. Highlands University will achieve strategic enrollment management.	1.Faculty advisement 2.Recruitment from high schools and community colleges 3.Increase majors	1.notify students during registration periods 2.travel and speak to arts groups 3.Work with recruitment office to assure accurate presentation of program materials	major/minor     enrollment     Z.Record and report     enrollment     numbers	Faculty and Administration	Yearly	Fall
Action Status w/Description (Achieved, Ongoing, Stop)	Completion Date(s)	Recommendation(s)		Chal	lenge(s)	Budget Consideration (Yes / No)
- Ongoing	1,2 Achieved 3 Ongoing	- Reorient new recruitment employees/ Majors met but not increased		- Recruitment		- Yes

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Strategic Goals for 2020 Planning for FY18-FY21  3. Highlands University will achieve a vibrant campus	Unit Goals  1.Exhibitions, recitals 2.Art and Music events 3.Club activities	Unit Actions/Strategies  1.Plan and stage exhibitions and recitals	Measurable Outcome(s)  1.Posted activities on university web site	Person(s) Responsible Faculty and administration	Indicators and Time Frame for Assessment Yearly	Date(s) for Review Fall
life.	4. visiting artist lectures,	Record advertisements     Implement activities     Hold receptions and lectures	Advertisement posters and flyers will be archived with the university     These activities will be noted and rated in the annual faculty review.			
Action Status w/Description (Achieved, Ongoing, Stop)	Completion Date(s)	Recommend	lation(s)	Cha	illenge(s)	Budget Consideration (Yes / No)
- Achieved and Ongoing	Achieved	- Achieved		- Goals met/ will o	ontinue	- No

**Commented [SKM2]:** It is not clear how "posted activities" or "recorded" are metrics that matter. Metrics should measure those factors that directly contribute to and assess success in achieving the goal.

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Strategic Goals for 2020 Planning for FY18-FY21	Unit Goals	Unit Actions/Strategies	Measurable Outcome(s)	Person(s) Responsible	Indicators and Time Frame for Assessment	Date(s) for Review
4. Highlands University will be a community partner.	1.Advisory boards including local and non-local perspectives 2.partner with a variety of nonprofit art organizations, businesses and community organizations 3.Strengthen and expand existing partnerships	hold meetings and implement suggestions as appropriate     Join with these groups to create art events, lectures and projects	Adjust Curriculum     Opportunities for career development will be noted in the annual faculty review.      Activities noted in the annual faculty review.	Faculty and administration	Yearly	Fall
Action Status w/Description (Achieved, Ongoing, Stop)	Completion Date(s)	Recommendation(s)		Cha	illenge(s)	Budget Consideration (Yes / No)
- Achieved/ Ongoing	1 Unmet/2,3 Achieved	- Achieved		- Ongoing		No

**Commented [SKM4]:** It is not clear how these outcomes will be measured. What metric will be used?

**Commented [SKM3]:** Suggestions on curriculum could be supplemented by other opportunities such as fund raising, student scholarship development, internships, etc.

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Strategic Goals for 2020 Planning for FY18-FY21	Unit Goals	Unit Actions/Strategies	Measurable Outcome(s)	Person(s) Responsible	Indicators and Time Frame for Assessment	Date(s) for Review
5. Highlands University will achieve technological advancement and innovation.	1.Use of university systems by admin staff 2.Use appropriate digital technology in classrooms 3. Develop traditional technology to support a diverse curriculum. 4. On line music and fine art courses	1.Use presentation devices, i.e. computer and projection 2.Request computer driven devices for courses 3. Training in both class room teaching and in university staff training sessions.	1.Equipment installed and maintained 2.Purchase of equipment 3. Training sessions attended 4. Noted in the annual faculty review 5.Used to augment excellence in	Faculty and administration	Yearly	Fall
Action Status w/Description (Achieved, Ongoing, Stop)	Completion Date(s)	Recommend	ation(s)	Challenge(s)		Budget Consideration (Yes / No)
- Achieved in Music/ Unmet in Fine Art	1,3 Achieved/ 2 Unmet in Fine Art/ 4 Achieved	- Purchase Computer Network Controlled devices, i.e Equipment request denied 3D Router and Printer		quest denied	- Yes	

**Commented [SKM6]:** It is not clear how these outcomes will be measured. What metric will be used?

**Commented [SKM5]:** "Use appropriate digital technology in classrooms". To what end? Recruitment, retention or another?

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Strategic Goals for 2020 Planning for FY18-FY21	Unit Goals	Unit Actions/Strategies	Measurable Outcome(s)	Person(s) Responsible	Indicators and Time Frame for Assessment	Date(s) for Review
6. Highlands University will achieve enhanced communication and efficiency.	Use university systems to communicate daily activities through administrative staff     Communicate with students through social media     Improve department web access	1.Train and employ administrative staff personnel 2. Use administrative personnel and faculty to communicate with students 3. Work with university relations to create a functioning web page for the department.	1.Effective communications between faculty and students noted in student questionnaire forms 2. Communicate with the alumni office noted in the annual review. 3. Results will be noted in the annual faculty evaluations and by administrative analysis.	Faculty and administration	Yearly	Fall
Action Status w/Description (Achieved, Ongoing, Stop)	Completion Date(s)	Recommendation(s)		CH	nallenge(s)	Budget Consideration (Yes / No)
- Achieved	Achieved and Ongoing	- 3 Unmet strategy		Webmaster needed		Yes

**Commented [SKM7]:** It is not clear how these outcomes will be measured nor what metric will be used.

**Commented [SKM8]:** It is not clear how these outcomes will be measured to help effect the goal of "use university systems to communicate..."